



## Industrials

The industrials sector is continually evolving and crossing borders. Global economic uncertainty, political instability, and its impact on trade, climate change, digitalization, automation and disruptive business models are just a few of the many challenges businesses in the industrials sector are currently facing.

Prudent businesses in this rapidly changing sector turn to lawyers who have cross-disciplinary knowledge and on-the-ground presence in local markets, who are able to advise clients on their day-to-day and strategic concerns wherever they choose to do business. With offices in over 40 countries throughout the world, we offer a dedicated team that understands the sector, the challenges it faces and the pragmatic, cost-effective solutions that work for our clients. We are proud to support the diverse needs of our global client base, which includes many of the most successful industrial companies worldwide across our core areas:

- Aerospace and defense
- Automotive
- Chemicals
- Manufacturing

We help our clients on important issues affecting the industry, such as:

- Acquisition, asset and export finance
- Brand protection, patents, licensing and IP
- Commercial and procurement contracts and outsourcing
- Cybersecurity
- Data protection
- Digitalization and IoT
- HR, employment, employee benefits and pensions
- Litigation and arbitration
- M&A and international corporate restructurings (ICR)
- Product compliance and safety
- Real estate and real estate finance
- Regulatory advice, including on environmental, health and safety (EHS) matters
- Restructuring
- Risk, governance and compliance, including anti-bribery and corruption
- Supply chain management, including distribution/agency agreements and contracts
- Tax, including import and export, transfer pricing and sanctions

### KEY CONTACTS

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- Corporate
- Finance
- Intellectual Property and Technology
- International Trade, Regulatory and Government Affairs
- Litigation, Arbitration and Investigations
- Pensions and Reward
- Product Liability, Mass Torts and Product Stewardship
- Projects, Energy and Infrastructure
- Real Estate
- Corporate Disputes

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## Publikationen

### A legal overview

4 January 2022

#### [UNDERSTANDING THE UK NATIONAL SECURITY & INVESTMENT REGIME PODCAST](#)

In episode 2 of our podcast series we discuss the legal context of the regime: how it will operate and the implications for businesses. In particular, the legislation - which comes into force today, 4 January - has wide reaching implications for M&A involving businesses or assets connected with the UK.

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### What's driving the new National Security and Investment Regime

12 December 2021

#### [UNDERSTANDING THE UK NATIONAL SECURITY & INVESTMENT REGIME PODCAST](#)

Episode 1 of our new Podcast series discusses what is driving the new National Security and Investment Regime. What is the political context for the new regime? Who and what is driving the pressure to strengthen investment screening both in the UK and internationally? Sarah Smith, Partner in DLA Piper's Competition practice is joined by Lord Gavin Barwell, Strategic Advisor and former Chief of Staff to Teresa May and Paul Hardy, Head of UK Government Affairs at DLA Piper to discuss the context of the new regime.

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### European Commission's Proposals for reform of AIFMD, UCITS Directive and the ELTIF regime

26 November 2021

Following its review of the scope and functioning of the Alternative Investment Funds Manager Directive<sup>1</sup> (AIFMD), the European Commission (the Commission) has concluded that the AIFMD's standards for ensuring high levels of investor protection are mostly effective, but that amendments are required which are intended to be targeted in scope, but may have far-reaching effects.

The Commission has now published new legislative amendments to AIFMD, the UCITS Directive<sup>2</sup> (UCITSD) and the ELTIF Regulation<sup>3</sup> (ELTIF Regulation) (the Commission Proposal). The proposed amendments set out in the Commission Proposal will be introduced by way of an omnibus directive amending the AIFMD, UCITSD and the ELTIF Regulation.<sup>4</sup>

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### The Glasgow Climate Pact: What does it mean for Business?

23 November 2021

In this article, members of our Sustainability and ESG Steering Committee share their thoughts on eight key themes emerging from COP26 and what they mean for business.

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### Opportunities in England's eight new freeports

15 November 2021

The UK Spring Budget in 2021 illustrated the reality of the UK's economic situation as a result of the restrictions implemented during the COVID-19 pandemic. The Chancellor used the opportunity to outline the Government's plan to build the 'future economy' through an investment-led recovery plan, which included eight new freeports in England.

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## Treasury releases 2021 Sanctions Review: Its key recommendations and their implications for the private sector

28 October 2021

The Report puts into perspective recent Biden Administration sanctions while helping to forecast what will come.

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## Five issues to watch for at COP26 in Glasgow

12 October 2021

Hopes had already been high for COP26 even before the pandemic paused it. The pent-up potential has only heightened those expectations.

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## An interview with Aldersgate Funding

11 October 2021

In this podcast, DLA Piper partner Henry Quinlan interviews Jim Holding and Matthew Lo at Aldersgate Funding Limited, who shed some light on the advantages of litigation and arbitration funding; the types of claims eligible for funding; the process of funding a case; and the jurisdictional constraints on this type of financing.

[DLA Piper · Aldersgate Funding on how litigation funding can help your business](#)

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## OECD announces global deal on international tax reform with its Two-Pillar solution

11 October 2021

In addition, the OECD sets out a detailed implementation timeline aiming to have parts of the plan ratified in 2022 and effective as early as 2023.

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## US Trade Representative seeks comments on possible reinstatements of previously extended exclusions to Section 301 tariffs

6 October 2021

Interested parties should consider submitting comments in support or opposition to any possible reinstatement.

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## White House announces plan to substantially expand introduction of sustainable aviation fuel

15 September 2021

Key details.

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## Defending trademarks from non-use cancellations: Strategies for OEM manufacturers in China

September 2021

For many companies, China is an essential piece of their business, but they may never sell a single product to a Chinese company or

consumer. Those businesses must answer the tricky question of how to protect their brand in a country where consumers never see it.

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### **Protecting your company from supply chain cyber attacks**

September 2021

Today, virtually all companies rely on third-party technical solutions to manage their business. The downside is that incorporating new third-party technology into business operations creates new vectors for cyberattacks.

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### **New workplace sexual harassment laws passed – (some) Respect@Work recommendations become law**

8 September 2021

After months of anticipation, the Australian Federal Government's Sex Discrimination and Fair Work (Respect at Work) Amendment Act 2021 has now passed both houses of Parliament. The amendment contains important reforms to address workplace sexual harassment.

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### **Framing patents as essential facilities in Chinese antitrust: *Ningbo Ketian Magnet Co., Ltd. v. Hitachi Metals***

7 September 2021

#### **ANTITRUST MATTERS**

A Chinese court recently ruled in *Ningbo Ketian Magnet Co., Ltd. v. Hitachi Metals, Ltd.* that a patent-holder's refusal to license patents for producing rare-earth magnets to competitors constituted an abuse of dominance in violation of China's Antimonopoly Law (AML).

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### **Subject to the EAR: When is a non-US product free from the EAR?**

25 August 2021

When does a non-US-made product incorporating US-origin components or technology escape the technical jurisdiction of the EAR? This article outlines the exemptions possible, and explains the application of the second incorporation rule.

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### **When are non-US products incorporating US products free from US jurisdiction?**

25 August 2021

#### **DLA PIPER TRADE TRUTHS**

This summary article provides key points to consider as well exemptions possible if your non-US manufactured products are subject to US reexport authorization requirements.

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### **LatAm: Tax authorities address negative effects of the pandemic on national coffers**

12 August 2021

The tax authorities' revenue-generating approaches vary from incentives to additional taxation.

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## **Global Microchip Shortage – Supporting the Automotive Sector**

4 August 2021

The global shortage of semiconductor chips continues to wreak havoc on supply chains and manufacturing operations around the world, bringing the production of some of the biggest brands to a standstill and disrupting hundreds of industries.

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## **Mexico: Understanding SAT's "benchmark" disclosure of effective income tax rates**

14 July 2021

The effective tax rates are not binding, but it is expected that the SAT will use the rates as a reference to identify taxpayers for audits.

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## **Global M&A Intelligence Report 2021**

23 June 2021

Our annual Global M&A Intelligence Report is based on an analysis of key deal terms in over 3,200 private M&A transactions on which we advised since 2015.

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## **Minimising risk when changing suppliers in the automotive industry**

3 June 2021

Changing suppliers is a fact of life in the automotive industry. There are many reasons why this occurs, but often it is driven by competitive pressures and a need to source parts at a greater scale, higher quality, or at a lower cost point. It may also be part of a strategy to diversify risk by having multiple suppliers.

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## **Biden's FY 2022 budget and Treasury Green Book – additional details on international tax proposals**

2 June 2021

Fleshing out revenue proposals in the White House's American Jobs Plan and American Families Plan.

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## **The Russia sanctions and their impacts on commodities companies: Action steps for companies engaged in transactions with Russian gas and energy companies**

11 May 2021

Implications of key provisions in President Biden's Executive Order.

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## **Managing Mexican mandatory disclosure rules**

8 April 2021

A review of new obligations for taxpayers and advisors under Mexico's mandatory disclosure rules.

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## **Supreme Court Corner**

30 March 2021

Numerous amici in *American Axle* urge the Supreme Court to take the case; update on *USPTO v. Booking.com*.

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## **SEC interim final amendments signal stricter regulation on Chinese and other emerging market companies**

29 March 2021

Under the new requirements, certain companies must establish that they are not owned or controlled by a foreign government entity and must disclose any foreign government influence.

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## **United States imposes significant new export controls and sanctions on Russia and China**

23 March 2021

Reflecting a further hardening of US foreign policy and national security policy positions with those two countries.

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## **Antidumping and countervailing duty petition against imports of certain Chinese mobile access equipment and subassemblies: Consequences for exporters and US importers**

16 March 2021

Foreign producers, exporters and importers may consider having a strategy for addressing AD and CVD investigations, including possible participation.

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## **Country-specific guidance on the transfer pricing implications of the COVID-19 pandemic**

4 March 2021

Businesses may wish to consider the guidance from several countries on the appropriate transfer pricing treatment for governmental subsidies related to the COVID-19 pandemic.

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## **Corruption Perceptions Index 2020 - a regional perspective**

11 February 2021

Last week Transparency International launched the 2020 edition of its Corruption Perceptions Index (CPI), which ranks 180 countries and territories by their perceived levels of public sector corruption, according to experts and business people, using a scale of zero to 100 (100 being very clean and zero being highly corrupt).

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## **No firing for lighting up? Cannabis in the workplace**

28 January 2021

Appropriately addressing cannabis usage in the workplace while navigating anti-discrimination protections for workers.

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## **The Qualified Maquiladora Approach Agreement has been renewed: Implications for multinationals' transfer pricing**

26 January 2021

US-based multinationals using the maquiladora structure to manufacture goods in Mexico are taking note.

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## **China's Blocking Rules: New trade-compliance dilemmas for third-country companies**

25 January 2021

The Blocking Rules respond to the increased use of "secondary" economic sanctions and export controls by the US.

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## **Understanding the OECD's guidance on the transfer pricing implications of the COVID-19 pandemic**

5 January 2021

A practical look at the new OECD guidance.

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## **Boardroom Brexit: What the deal means for business**

31 December 2020

### **[BOARDROOM BREXIT](#)**

Welcome to this last edition of Boardroom Brexit, marking the end of the negotiations and the agreement of a new trade deal, the UK-EU Trade and Cooperation Agreement (TCA). In this edition, we summarise the impact of the deal on all aspects of business operations in one place – please use the hyperlinks below to help you navigate the report.

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## **Boardroom Brexit: What the deal means for trade in goods**

31 December 2020

### **[BOARDROOM BREXIT](#)**

What will the Trade and Cooperation Agreement mean for tariffs and quotas, rules of origin, technical barriers to trade, customs and product standards

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## **Climate activism: Status check and opportunities for public companies**

14 December 2020

The systemic risk of climate change is being discussed and managed in board rooms around the world.

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## **Cyberfrauds and Cyberattacks: Remote Working Posing Increased Risks and How to Stay Protected**

14 December 2020

Cybercriminals are becoming more sophisticated in the ways they facilitate cyberfrauds, with the increasing use of personalised messages on instant messaging platforms such as WeChat or WhatsApp and socially engineered phishing emails to deceive recipients to transfer funds, disclose sensitive information or click on malicious links.

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## **US DOT issues groundbreaking proposals for regulation of automated driving systems, seeks input**

11 December 2020

The rulemaking initiates an important new chapter in autonomous vehicle development and commercialization in the US.

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## **REACH 2.0 – New EU Chemicals Strategy for Sustainability**

10 December 2020

Chemicals are omnipresent in our everyday life and play a fundamental role as building blocks in technologies, materials and products. However, chemicals with hazardous components can also cause damage to human and animal health and the environment.

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## **Practical Compliance**

8 December 2020

### **PRACTICAL COMPLIANCE**

Q4 2020: Spotlight on real estate COVID-19 compliance.

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## **Brexit: Choice of Law, Jurisdiction, Enforcement, and Service**

27 November 2020

This article looks at the impact of reaching the end of the Brexit transition period (at 11pm on 31 December 2020) on governing law, jurisdiction, enforcement, and service in contracts between UK entities and EU member state entities.

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## **Contracting for the climate: The Climate Contract Playbook is a trove of climate clauses**

11 November 2020

Contracts have become an essential vehicle for companies seek to mitigate their environmental risks and limit their carbon footprints.

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## **Coronavirus: Directors' duties and making decisions in a crisis**

2 November 2020

Directors need to carefully consider how to address the risks of the ongoing COVID-19 pandemic within their business, given its impact on the global economy. As many companies are continuing to face significant, and increasing, cash flow pressure, directors should carefully consider their actions in the context of the legal framework.

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## **Replacing NAFTA: What the USMCA means for the future of North American trade and investment – a Q&A**

26 October 2020

Contributors from the US, Mexico and Canada discuss several key considerations.

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## **China Enforces Tax Collection on Employees Working for Chinese-invested Enterprises Overseas**

16 October 2020

With the recent IIT reform in 2019, and the introduction of a number of implementation rules (particularly the tax policy on overseas

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income), it appears the China tax authorities are taking a harder stance on how overseas income derived by China tax residents will be taxed in China, starting with Chinese expatriates working for Chinese state-owned enterprises.

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## **COVID-19 – Galvanising your business against supply chain and customer insolvency risk**

7 October 2020

The risk of unforeseen counterparty customer or supplier financial distress and failure amidst the on-going challenges for businesses from COVID-19 means that pre-emptive legal and operational protections against the risk of heavy financial loss or business disruption from customer/supplier failure are more valuable than ever.

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## **Mass layoffs and collective redundancies guide**

6 October 2020

As COVID-19 continues to impact the global economy in unprecedented ways, companies that have had to scale back or shut down operations are bracing for what the next few months will bring, and what this means for their workforces. In this guide, we examine key considerations for employers looking to make permanent reductions in force across APAC.

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## **Human rights compliance programmes in the Industrials sector**

10 September 2020

The risk of adverse environmental, social or human rights impacts is one that Industrials businesses will be familiar with.

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## **Human rights compliance programmes: Why now?**

10 September 2020

Businesses are increasingly required to identify and manage their involvement in adverse environmental and social impacts throughout their organisations and supply chains. Previously, drivers for developing human rights compliance programmes have included reputation risk and compliance with best practice and “soft law” standards.

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## **Details of the second tranche of Hong Kong’s Employment Support Scheme released**

24 August 2020

On 18 August 2020 the Hong Kong government announced details surrounding the second tranche of the Employment Support Scheme. While the majority of the rules surrounding the second tranche remain largely the same as the first tranche, there are new penalties for employers who have fallen foul of a number of nebulous terms.

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## **Release of exposure draft legislation for major reforms to Australia’s Foreign Investment Framework**

10 August 2020

Many governments around the world have been strengthening their laws relating to foreign investment. Australia is no exception to this development and has just released proposed sweeping reforms to its foreign investment regime. In this article, we provide a high level overview of the key proposed amendments and our thoughts on how some of those proposals are likely to affect foreign investment into Australia.

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## **DLA Piper achieves a successful result in *Auctus Resources Pty Ltd v Commissioner of Taxation* [2020] FCA 1096**

5 August 2020

DLA Piper's tax team has been successful in representing its client, the taxpayer, in *Auctus Resources Pty Ltd v Commissioner of Taxation* [2020] FCA 1096. The case relates to specific tax assessment and tax recovery powers of the Commissioner of Taxation relating to an R&D tax offset refund in the 2013 income year. It is also a reminder to legal practitioners to raise all grounds and contentions during the hearing. This article will explore these issues in further detail.

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## **Hong Kong Government increases statutory entitlement for maternity leave**

16 July 2020

On 10 October 2018, the Chief Executive stated in her policy address that the government proposed to increase the statutory maternity leave entitlement from ten to 14 weeks.

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## **DC Circuit issues opinion on sovereign immunity defenses to the enforcement of arbitration award against foreign states**

1 July 2020

Foreign states might not only be able to rely on the doctrine of sovereign immunity to protect themselves from final judgments, but also to avoid the burdens of litigation itself.

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## **Are you ready for the USMCA? Customs-related takeaways on key changes from NAFTA**

30 June 2020

Claiming USMCA duty advantages – practical considerations.

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## **Changes to Hong Kong anti-discrimination legislation**

30 June 2020

Anti-discrimination laws in Hong Kong have undergone a series of changes over the past few years.

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## **Dublin office anniversary**

19 June 2020

Our people in the Irish practice are celebrating our first anniversary and the substantial growth that has been achieved in just 12 months.

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## **Australia tightens rules on foreign investment**

17 June 2020

In this article we summarise the tax-related developments from early June 2020, as Australia takes a more stringent approach towards

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compliance procedures involving foreign investments.

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### **Preparing for global class actions arising from COVID-19**

28 May 2020

The risk to companies of global and cross-border class action and collective redress proceedings is rising.

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### **US takes action to abate tariffs and duties in wake of COVID-19**

8 May 2020

US importers may consider navigating the various tariff exemptions and deferrals in several ways.

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### **BIS announces three new rules that place significant restrictions on exports to China**

7 May 2020

These rules will subject many products and technologies to new US export control licensing requirements.

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### **Coronavirus: Changes to rules governing meetings and the execution of company documents (Australia)**

7 May 2020

Certain requirements in the *Corporations Act 2001* (Cth) (**Corporations Act**) relating to shareholders meetings, and document signatures, are not compatible with public health requirements for social distancing during the coronavirus pandemic. In order to facilitate these important corporate functions during this period, on May 6, 2020 the Australian Federal Government introduced the Corporations (Coronavirus Economic Response) Determination (No. 1) 2020.

This determination modifies the legislative requirements regarding meetings and execution of company documents. These changes come into force on 6 May 2020, and will expire after six months, on 5 November 2020.

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### **Coronavirus: Directors' duties and making decisions in a crisis (Australia)**

4 May 2020

Directors need to carefully consider the risks of the COVID-19 outbreak within their business, given its impact on the global economy. As many now face significant, and increasing, cash flow pressure, directors should carefully consider their actions in the context of the legal framework.

In this new guide we have set out the practical steps directors should be taking to protect their company and its business going forwards.

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### **Post-COVID-19: What to expect in the "next normal"**

30 April 2020

Issues that are front of mind, based on an informal survey of some of the largest companies and most influential global business leaders.

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## **EPA and CalEPA guidance on field activities during COVID-19 focuses on agency communication, deadlines and flexibility**

24 April 2020

EPA wishes individual regions to communicate directly with their regulated communities to ensure reasonable expectations for ongoing field work; meanwhile, CalEPA may fill gaps in EPA's enforcement.

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## **Puerto Rico's Emergency Paid Sick Leave Act is in force**

16 April 2020

The Act will also apply in case of future epidemics in which the Puerto Rican government declares a state of emergency.

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## **Contract analysis in a crisis: flowcharts**

7 April 2020

Flowcharts providing considerations for analyzing commercial contracts in the context of the COVID-19 pandemic through a logical process flow that can serve as a practical checklist.

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## **Cost-cutting considerations in the time of COVID-19 (Part 3 – employment issues outside the US)**

7 April 2020

A deeper dive into various cost-saving measures and their viability for employers outside the US.

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## **COVID-19 and the "essential business" designation: Practical guidance for businesses that fall in the gray area between "essential" and "non-essential"**

6 April 2020

Certain frequently asked questions as well as practical guidance.

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## **Beyond social distancing: What employers need to know to keep their workplaces safe and manage privacy obligations in the face of COVID-19**

2 April 2020

Guidance from OSHA, EEO and CDC to help employers seeking to protect the health, safety and privacy of their on-site employees.

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## **Coronavirus: Cybersecurity considerations for your newly remote workforce (United States)**

31 March 2020

Cyber risk management involves balancing the productivity of a workforce with ensuring confidentiality, integrity and availability of the company's own systems and data, as well as that of their supply chain.

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## **Coronavirus: DHS Response to COVID-19 - What US Employers Need to Know**

29 March 2020

Key questions and answers related to the new DHS guidance.

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## **Coronavirus: Competition and regulatory measures in Ireland**

25 March 2020

### **ANTITRUST AND COMPETITION: NOVEL ISSUES IN A POST-CORONAVIRUS WORLD**

An unprecedented challenge calls for unprecedented measures. The competition and regulatory world has reacted rapidly to the challenge of COVID-19 with bold legal solutions. We discuss how EU and Irish regulators are responding with support for business, exploring the relaxation of competition laws and adopting temporary measures for merger review.

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## **Coronavirus: Cyber hygiene practices**

25 March 2020

While the world is responding to the coronavirus disease 2019 (COVID-19), and individuals are increasingly focused on personal hygiene and social distancing, augmenting cyber hygiene efforts at home and at work are increasing in importance too.

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## **Coronavirus: Employee furloughs, reductions-in-force and similar temporary cost-saving measures (Part 2 – Employment issues outside the US)**

25 March 2020

A general overview of key employment issues to consider outside of the US in light of COVID-19.

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## **Coronavirus: Employee furloughs, reductions-in-force and similar temporary cost-saving measures in the US - Part 1**

25 March 2020

Key employment-related issues for US-based employers in relation to cost-saving measures due to COVID-19.

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## **Coronavirus: Several state and local governments issue “shelter in place” orders (United States)**

23 March 2020

Between March 17 and 22, state and local governments have promulgated at least a dozen “Stay-at-Home” / “Shelter-at-Home”-type Orders. This alert provides details on a number of state and local government orders.

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## **90-day deferral for US federal income tax payments**

20 March 2020

Those who decide to defer their federal tax payments will be able to do so on a penalty-free and interest-free basis, with penalties and interest beginning to accrue for payments submitted after July 15, 2020.

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## **Coronavirus: Federal government stimulus response – Massive stimulus package may move through US Congress at “warp speed”**

19 March 2020

The economic stimulus package taking shape may be the biggest one ever.

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## **Coronavirus: executive summary - key highlights from Washington (March 19, 2020) (United States)**

19 March 2020

Key highlights for March 19, 2020.

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## **Coronavirus: emergency response legislation passed by the Senate; additional stimulus and tax relief expected soon (United States)**

18 March 2020

The US Senate is expected to pass, on March 18, comprehensive legislation to help families and businesses impacted by the coronavirus disease 2019 (COVID-19) pandemic.

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## **US employee benefits and the coronavirus**

17 March 2020

Some of the many benefit plan issues that employers are facing.

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## **Coronavirus: Congress expected to pass expanded paid leave (United States)**

16 March 2020

The paid leave requirements in the current version of the Families First Coronavirus Response Act.

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## **Coronavirus: federal and state tax relief (United States)**

16 March 2020

Congress and state legislatures and administrative agencies are working hard to provide necessary tax relief for those affected by the coronavirus disease (COVID-19) pandemic.

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## **Coronavirus (COVID-19): ten practical steps for global employers, right now (Global)**

13 March 2020

These steps are not based on laws of any one jurisdiction but rather are designed to provide a global employer with themes to consider, understanding that what may be suitable for each employer may vary greatly depending on the employer's unique circumstances.

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## **Defending your supply chain against coronavirus COVID-19 (United States)**

9 March 2020

An action plan that companies can implement to make strategic decisions related to potential supply chain disruptions.

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### **Court of International Trade blocks expanded Section 232 tariffs on certain US imports, prompting others to take legal action**

4 March 2020

The first injunction in an appeal filed by a US importer challenges the expansion of the tariffs on constitutional and procedural grounds.

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### **Coronavirus COVID-19 and corporate governance (Australia)**

18 February 2020

The coronavirus COVID-19 outbreak and ensuing government restrictions raise corporate governance concerns and create areas of risk across the ESG spectrum that should be considered by companies and their directors and officers.

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### **When is an outbreak an act of God? Mitigating commercial and operational risks during the COVID-19 crisis (Global)**

13 February 2020

A close look at a standard but often overlooked "act of God" or force majeure clause in contracts may provide some insight into options for mitigating commercial and operational risks during the ongoing health crisis.

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### **An update on the impact of the coronavirus on business in Singapore**

12 February 2020

Due to the evolving 2019-nCoV acute respiratory disease (the COVID-19) situation, the Ministry of Health (the MOH) and the Ministry of Manpower (the MOM) have, since January 2020, issued advisories which employers will need to be aware of. In particular, the MOH and MOM have, since our last update on February 12 2020, updated and issued new advisories due to the increased risk of importation of COVID-19 into Singapore.

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### **COP25's key outcome: adoption of the San Jose Principles on carbon market mechanisms – takeaways for business**

12 February 2020

Ambitious countries are not waiting for full consensus on carbon markets.

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### **Coronavirus COVID-19: The legal impact on force majeure events (Australia)**

12 February 2020

Key considerations for parties that may wish to declare a force majeure event or dispute the declaration of a force majeure event by a counterparty in relation to coronavirus COVID-19.

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## **Hong Kong Government introduces mandatory quarantine measures**

11 February 2020

On 9 February 2020, the number of deaths due to the rapidly spreading coronavirus in Mainland China officially surpassed the figure seen during the 2002/2003 SARS epidemic.

Numerous governments have been implementing restrictions barring entry to those with recent travel history through Mainland China, including Singapore, Japan, Australia and the United States. Following pressure from public health workers, the Hong Kong Government has now followed suit and has begun a mandatory two-week quarantine for anyone arriving from Mainland China.

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## **How to resume business amid the coronavirus outbreak (China)**

11 February 2020

As reported in our previous article, China has extended its Chinese New Year holiday and work suspension period as a result of the novel coronavirus outbreak which has now infected more than 40,000 people around the world.

This is a summary of the Back to Work Day and compensation for working before Back to Work Day in key cities and provinces across China.

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## **Long-awaited changes to export controls for firearms and ammunition have arrived**

6 February 2020

This new regulatory scheme will create a transition burden on industry, but it will result in more flexible regulatory obligations overall.

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## **APAC employment issues arising out of the Coronavirus (AsiaPac)**

31 January 2020

On 29 January 2020, the number of confirmed cases of the rapidly spreading coronavirus in Mainland China officially surpassed the figure seen during the 2002/2003 SARS epidemic.

Multinationals with local operations around the APAC region have been significantly affected. As staff return to the office following the Chinese New Year holiday period, businesses are now considering what they can do to minimise any risk to health and safety and support staff through this challenging period where anxiety and uncertainty is rife, whilst at the same time complying with their employment obligations and maintaining business continuity. Putting in place detailed business and contingency plans and ensuring careful communications with staff to address key topics and concerns is key, as is keeping such plans and communications under frequent review given the fluidity of the current situation.

This alert considers some of the key issues that HR and business leaders should be considering across the APAC region.

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## The President announces expansion of Section 232 tariffs expected to affect millions of dollars in US imports

30 January 2020

The Proclamation authorizes the Department of Commerce to establish a process for requesting exclusions for affected parties located inside the US.

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## Harsher penalties on discriminatory employment practices in Singapore

29 January 2020

The Fair Consideration Framework was updated in January 2020 to impose harsher penalties on employers found to be engaging in discriminatory practices such as by favouring the hiring of foreigners over Singaporeans.

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## China extends holidays for workers amid coronavirus outbreak (China)

28 January 2020

Learn about how the widely publicised corona virus outbreak affects business in Greater China.

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## PFAS: in California, regulators put cleanup levels on hold, but announce major data hunt

7 MAR 2019

This data hunt will affect thousands of facilities, drinking water systems and private drinking water well owners.

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## Law à la Mode: Word of the industry's mouth; Enforcement of IP rights through Ukrainian customs register; E-commerce in Poland; The development of artificial intelligence in the fashion industry; and more

26 NOV 2018

### [LAW À LA MODE](#)

The US editorial team is delighted to bring you the 27th edition of *Law à la Mode*, the legal magazine produced by DLA Piper's Retail Sector Group for clients and contacts of the firm worldwide.

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## Law à la Mode: Social Media Influencers & Effective Disclosures, IP and E-Commerce: Your basic checklist, Longchamp's Handbag Copyright Saga, IP Protection of Fashion Shows in Italy and more

21 MAY 2018

### [LAW À LA MODE](#)

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The UK editorial team is delighted to bring you this special edition of *Law à la Mode*, produced by DLA Piper's Retail Sector group for

distribution to clients and contacts of the firm worldwide and marking the 140th Annual Meeting of INTA in Seattle.

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## **Law à la Mode: Virtual Reality and Augmented Reality; Insta-worthy or Insta-infringement; E-commerce in Poland; Harnessing hidden advertising; and more**

20 DEC 2017

### **LAW À LA MODE**

The Asia Pacific editorial team is delighted to bring you the 24th edition of Law à la Mode, the quarterly legal magazine published by DLA Piper's Retail Sector group for clients and contacts of the firm worldwide.

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## **Slavery in the supply chain: new corporate reporting obligations for companies**

9 DEC 2015

### **HEALTH, SAFETY AND ENVIRONMENTAL MATTERS SERIES**

The UK's Modern Slavery Act 2015 is in force, imposing on companies new reporting requirements and new enforcement powers, including the creation of an Independent Anti-Slavery Commissioner.

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## **SEMINARE UND VERANSTALTUNGEN**

### **Vergangene**

#### **AI Regulation**

15 December 2021

### **EMBRACING DIGITAL EVOLUTION IN THE INDUSTRIALS SECTOR**

Webinar

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#### **Data Driven Business Transformation**

8 December 2021

### **EMBRACING DIGITAL EVOLUTION IN THE INDUSTRIALS SECTOR**

Webinar

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#### **Embracing Digital Evolution**

15 September 2021

Webinar

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## Extension of Foreign Direct Investment Control Regime: Update

9 June 2021  
Webseminare

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## Biden's Climate Summit - what changes can we expect and how could those impact COP26?

27 April 2021  
Webinar

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## EDPB recommendations for safeguarding data transfers after Schrems II

19 November 2020  
Webseminare

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## NEWS

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### DLA Piper berät Heidelberger Druckmaschinen bei der geplanten Entwicklung eines modernen HEI-TECH Industrieparks mit VGP

20. Dezember 2021

DLA Piper advises Heidelberger Druckmaschinen AG (Heidelberg) on the planned development of a modern HEI-TECH industrial park at its Wiesloch/Walldorf site. For this purpose, Heidelberg has been able to gain a strong partner in VGP, a European provider of high-quality industrial and commercial real estate.

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### DLA Piper berät die TRATON GROUP bei der Gründung eines Joint Venture zum Aufbau eines europäischen Hochleistungs-Ladenetzes

16. Dezember 2021

DLA Piper hat die TRATON GROUP bei der Gründung eines Joint Venture mit den weiteren führenden Nutzfahrzeugherstellern Volvo Group und Daimler Truck zum Aufbau eines öffentlichen Hochleistungs-Ladenetzes für batterieelektrische schwere Fernverkehrs-Lkw und Reisebusse in Europa beraten.

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### DLA Piper berät Elbe-Stahlwerke Feralpi bei einer Unternehmensfinanzierung

15. Dezember 2021

DLA Piper hat die deutsch-italienische ESF Elbe-Stahlwerke Feralpi GmbH (ESF) bei einer Unternehmensfinanzierung beraten, die aus einem Laufzeitdarlehen und einer revolving Kreditlinie besteht und durch die UniCredit Bank AG und BNP Paribas arrangiert wurde, die auch Darlehensgeber sind.

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### DLA Piper berät BASF beim Verkauf von 25,2% des Offshore Windparks Hollandse Kust Zuid an die Allianz

7. Dezember 2021

DLA Piper hat BASF beim Verkauf von 25,2 Prozent des Offshore-Windparks Hollandse Kust Zuid (HKZ) in den Niederlanden an die Allianz beraten.

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### **DLA Piper berät Heidelberger Druckmaschinen beim Erwerb der Ladesäulenteknologie der EnBW**

7. Dezember 2021

DLA Piper hat die Heidelberger Druckmaschinen AG (Heidelberg) bei der Übernahme der Ladesäulenteknologie des Energieunternehmens EnBW aus Karlsruhe beraten.

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### **DLA Piper berät Heidelberger Druckmaschinen beim Ausbau des Subskriptionsgeschäfts durch strategische Partnerschaft mit Munich Re**

8. November 2021

DLA Piper hat die Heidelberger Druckmaschinen AG („Heidelberg“) beim Abschluss einer strategischen Partnerschaft mit dem Versicherungskonzern Munich Re zum weiteren Ausbau des Geschäfts mit ihrem digitalen nutzungsabhängigen Subskriptionsangebot beraten.

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### **DLA Piper berät Gesellschafter des FinTech-Startups FastBill bei Verkauf an FreshBooks**

7. Oktober 2021

DLA Piper hat die Gesellschafter von FastBill, eine der größten Cloudlösungen für Buchhaltung und Rechnungsstellung in Deutschland, beim Verkauf von FastBill an FreshBooks, ein führender Anbieter cloudbasierter Finanzsoftware aus Kanada, beraten.

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### **DLA Piper verstärkt sich mit ehemaligem BASF General Counsel und Chief Compliance Officer Dr. Wolfgang Haas**

4. Oktober 2021

DLA Piper hat sich zum 1. Oktober 2021 mit Dr. Wolfgang Haas als Of Counsel verstärkt. Dr. Wolfgang Haas ist ehemaliger General Counsel und Chief Compliance Officer der BASF SE (BASF) und leitete dort zuletzt den Bereich Recht, Compliance, Steuern und Versicherung.

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### **DLA Piper berät Montana Aerospace bei Akquisition von ASCO Industries**

10. September 2021

DLA Piper hat die Montana Aerospace AG, einen an der SIX Swiss Exchange gelisteten Hersteller von komplexen Leichtbaukomponenten und Strukturen für die Luftfahrtindustrie, und ihre operativen Tochtergesellschaften bei der Übernahme von ASCO Industries (ASCO) beraten.

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### **DLA Piper berät Heidelberger Druckmaschinen beim Verkauf der Softwaretochter DOCUFY an Elvaston Capital Management**

31. August 2021

DLA Piper hat die Heidelberger Druckmaschinen AG („Heidelberg“) beim Verkauf des Softwareanbieters DOCUFY GmbH, Bamberg, an

Elvaston Capital Management, Berlin, beraten.

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#### **DLA Piper advises founding shareholders on their sale of FloPlast and Cork Plastics by competitive auction**

30 July 2021

DLA Piper advised the founding shareholders on their sale of FloPlast Limited (UK) and the Cork Plastics Group (Ireland) following a competitive auction process.

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#### **DLA Piper berät Storskogen bei erster Übernahme in Deutschland**

8. Juli 2021

DLA Piper hat die Storskogen Deutschland GmbH beim mehrheitlichen Erwerb der auf Industriestandhaltung, Stahlbau und Automatisierungslösungen spezialisierten Roleff GmbH & Co. KG im Zuge einer Nachfolgelösung beraten.

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#### **DLA Piper berät Tillotson beim Erwerb der Sparte Zündungstechnik der PVL-Gruppe aus der Insolvenz**

29. Juni 2021

DLA Piper hat das Unternehmen Tillotson beim Erwerb des Geschäftsbetriebs der Sparte Zündungstechnik der PVL-Gruppe von Insolvenzverwalter Volker Böhm von Schultze & Braun beraten.

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#### **DLA Piper berät BASF beim Erwerb von 49,5% der Anteile am Windpark Hollandse Kust Zuid von Vattenfall**

24. Juni 2021

DLA Piper hat BASF beim Erwerb von 49,5 Prozent am Windpark Hollandse Kust Zuid in den Niederlanden von Vattenfall beraten. Der Kaufpreis beläuft sich auf 0,3 Milliarden Euro und berücksichtigt den erreichten Stand des Projekts.

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#### **DLA Piper berät Heidelberger Druckmaschinen bei Standortverlagerung der Kundenzentrale in Großbritannien**

16. Juni 2021

DLA Piper hat die Heidelberger Druckmaschinen AG ("Heidelberg") bei der Standortverlagerung ihrer Kundenzentrale in Großbritannien beraten.

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#### **DLA Piper represents U. S. Steel Košice in high profile case**

9 June 2021

DLA Piper has successfully represented U. S. Steel Košice, the largest integrated steel producer in Central Europe, in a high profile case decided by the Constitutional Court of the Slovak Republic.

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#### **DLA Piper berät Bilfinger SE bei Verkauf der Bilfinger Rohrleitungsbau**

2. Juni 2021

DLA Piper hat den börsennotierten Konzern Bilfinger SE beim strategischen Verkauf der Bilfinger Rohrleitungsbau beraten. In einem Share Deal wurden sämtliche Geschäftsanteile an der Bilfinger Rohrleitungsbau GmbH an die ERBUD Holding Deutschland GmbH veräußert.

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## **DLA Piper berät Montana Aerospace AG bei Börsengang an der SIX Swiss Exchange**

13. Mai 2021

DLA Piper hat die Montana Aerospace AG, einen Hersteller von komplexen Leichtbaukomponenten und Strukturen für die Luftfahrtindustrie, bei seinem erfolgreichen öffentlichen Aktienangebot und Listing an der SIX Swiss Exchange beraten.

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## **DLA Piper berät Cohu, Inc. beim Verkauf von atg Luther & Maelzer an Mycronic**

12. Mai 2021

DLA Piper hat Cohu, Inc., einen weltweit führenden Anbieter von Back-End-Halbleiteranlagen und -services, beim Verkauf der atg Luther & Maelzer GmbH (atg) an Mycronic AB (Mycronic) beraten.

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## **DLA Piper berät die Georgsmarienhütte Holding GmbH bei Stärkung des Eigenkapitals durch den Bund**

24. März 2021

DLA Piper hat die Georgsmarienhütte Holding GmbH und betroffene Gruppenunternehmen (GMH Gruppe) bei der Stärkung ihrer Eigenkapitalbasis durch Mittel aus dem Wirtschaftsstabilisierungsfonds (WSF), vertreten durch die Bundesrepublik Deutschland - Finanzagentur GmbH, beraten.

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## **DLA Piper berät TRUMPF Gruppe beim Erwerb der Lantek Gruppe**

19. März 2021

DLA Piper hat die in Deutschland ansässige multinationale TRUMPF Gruppe beim Erwerb des weltweiten Geschäfts von Lantek Sheet Metal Solutions beraten.

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## **DLA Piper berät KRAHN Chemie beim Mehrheitserwerb an sechs Unternehmen von Jollis AB & Partners**

18. Februar 2021

DLA Piper hat die in Hamburg ansässige KRAHN Chemie Gruppe, Teil der weltweit tätigen Otto Krahn Gruppe, beim Erwerb der mehrheitlichen Anteile an sechs Unternehmen von Jollis AB & Partners, Schweden, beraten.

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## **DLA Piper berät Heidelberger Druckmaschinen AG beim Verkauf der Print Media Academy in Heidelberg**

2. Februar 2021

DLA Piper hat die Heidelberger Druckmaschinen AG („Heidelberg“) im Rahmen ihrer geplanten Standort- und Strukturoptimierungen beim Verkauf der Print Media Academy (PMA) in Heidelberg an eine luxemburgische Investmentgesellschaft beraten.

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## **DLA Piper berät Wintershall Dea steuerrechtlich bei erfolgreicher Emission nachrangiger Anleihe im Wert von 1,5 Mrd. Euro**

27. Januar 2021

DLA Piper hat die Wintershall Dea GmbH, Europas führendes unabhängiges Erdgas- und Erdölunternehmen, steuerrechtlich bei der erfolgreichen Emission der ersten nachrangigen Anleihe in zwei Tranchen in Höhe von 1,5 Mrd. Euro beraten.

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## **DLA Piper berät BASF beim Verkauf des Standorts Kankakee, Illinois, sowie bestimmter Geschäftsbereiche an One Rock Capital Partners**

22. Dezember 2020

DLA Piper hat den BASF Konzern beim Verkauf seines Produktionsstandorts in Kankakee, Illinois, und der damit verbundenen Geschäfte mit pflanzenölbasierten Rohstoffestern und natürlichem Vitamin E, an eine Tochtergesellschaft von One Rock Capital Partners, LLC, einem US-amerikanischen Private Equity Fonds, beraten.

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## **DLA Piper berät BASF bei Kooperation mit Eramet**

18. Dezember 2020

DLA Piper has advised DAX company BASF on the signing of an agreement with Eramet to jointly assess the development of a state-of-the-art nickel and cobalt hydrometallurgical refining complex to supply the growing electric vehicle market.

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## **DLA Piper berät Senvion GmbH bei der Veräußerung von Senvion India**

15. Dezember 2020

DLA Piper hat den in Eigenverwaltung unter der Führung der Sanierungsexperten Dr. Thorsten Bieg und Prof. Dr. Gerrit Hölzle (beide GÖRG) stehenden Windanlagenbauer Senvion GmbH („Senvion“) bei dem Verkauf von 100% seines Geschäftsbetriebs in Indien ("Senvion India") an Global Renewable Energy Development Holding Company Limited beraten.

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## **DLA Piper berät Heidelberger Druckmaschinen bei Veräußerung des belgischen Produktionsstandorts für Druckchemikalien an die DC DruckChemie**

14. Dezember 2020

DLA Piper has advised Heidelberger Druckmaschinen AG ("Heidelberg") on the sale of its Belgian production site for printing chemicals to DC DruckChemie GmbH (DC Druck-Chemie), a subsidiary of Langley Holdings PL, UK, as part of its planned focusing on core activities and portfolio adjustments.

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## **DLA Piper berät Heidelberger Druckmaschinen AG bei der Vereinbarung eines Produktions-Joint-Venture mit Masterwork**

8. Dezember 2020

DLA Piper has advised Heidelberger Druckmaschinen AG ("Heidelberg") on the formation of a production joint venture with its long-standing partner and strategic anchor shareholder Masterwork Group Co. ("Masterwork"). With this joint venture, Heidelberg aims to further strengthen its leading competitive position in the growth market of China.

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## **DLA Piper advises PORR on the sale of shares in Stal-Service in Poland**

5 November 2020

DLA Piper has advised PORR, one of the leading construction companies in Europe, on the sale of all its shares in Stal-Service to Celsa Huta Ostrowiec, steel plant in Poland of almost 200 years of experience in steel products manufacturing.

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## **DLA Piper berät beim Verkauf von FLABEG an CORDET**

02. Oktober 2020

DLA Piper hat den Insolvenzverwalter des Automobilzulieferers FLABEG, Rechtsanwalt Volker Böhm von Schultze & Braun, beim Verkauf der Unternehmensgruppe mit Hauptsitz in Deutschland und internationalen Standorten (Frankreich, Ungarn, China, Brasilien, USA) an einen internationalen Investor beraten.

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## **DLA Piper berät Heidelberger Druckmaschinen AG beim Verkauf von MIS-Software Anbieter CERM**

6. August 2020

DLA Piper hat die Heidelberger Druckmaschinen AG (Heidelberg) beim Verkauf von CERM, einem globalen Anbieter von Management-Informationssystem (MIS)-Software für die Druckindustrie, im Rahmen eines Management Buyouts (MBO) beraten.

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## **DLA Piper berät Heidelberger Druckmaschinen bei Veräußerung der Gallus Gruppe**

23 Juli 2020

DLA Piper hat die Heidelberger Druckmaschinen AG (Heidelberg) bei der Veräußerung der Gallus Gruppe an den Schweizer Verpackungskonzern benpac holding ag beraten. Mit dem Verkauf treibt Heidelberg die Neuausrichtung des Unternehmens weiter konsequent voran, welche unter anderem eine Fokussierung auf das Kerngeschäft im Bogendruck vorsieht.

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## **DLA Piper berät Heidelberger Druckmaschinen AG bei Neuordnung der betrieblichen Altersversorgung**

2 Juli 2020

DLA Piper hat die Heidelberger Druckmaschinen AG bei der Neuordnung ihrer betrieblichen Altersversorgung für die Beschäftigten in Deutschland beraten. Darauf haben sich Vorstand und Arbeitnehmervertreter des Unternehmens gemeinsam mit der IG Metall geeinigt.

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## **DLA Piper announces partnership promotions for 2020**

30 April 2020

DLA Piper is proud to announce that 67 lawyers have been promoted to its partnership. The promotions are effective as of April 1, 2020 in the United States and May 1, 2020 for EMEA and Asia Pacific. The promotions have been made across many of the firm's practice areas in 35 different offices throughout 13 countries.

Across the firm's practices globally, Corporate saw the largest intake of new partners with 19 promotions, followed by Litigation and Regulatory with 15. Intellectual Property and Technology and Finance and Projects had ten and eight promotions respectively, while there were six in Real Estate. Tax and Employment both had four, and there was one in Restructuring.

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## DLA Piper berät BASF beim Vollzug des Erwerbs des Polyamidgeschäfts von Solvay und Gründung eines Joint Ventures mit Domo Chemicals

24 March 2020

DLA Piper hat den DAX-Konzern BASF beim Erwerb des Polyamid-Geschäftes von Solvay beraten. Die Transaktion wurde am 31. Januar 2020 vollzogen, nachdem entsprechende Vereinbarungen von beiden Unternehmen bereits im September 2017 und im August 2019 unterzeichnet worden waren. Der von BASF gezahlte Kaufpreis ohne Berücksichtigung von Barmitteln und Fremdkapital beträgt 1,3 Milliarden Euro.

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## DLA Piper berät Heidelberger Druckmaschinen bei Maßnahmenpaket zur Profitabilitätssteigerung

20 March 2020

DLA Piper hat die Heidelberger Druckmaschinen AG im Rahmen des von der Gesellschaft angekündigten umfassenden Maßnahmenpakets zur Profitabilitätssteigerung beraten. Ziel des Maßnahmenpakets ist es, kurzfristig die Strukturkosten zu reduzieren und die Profitabilität des Unternehmens nachhaltig zu verbessern.

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## DLA Piper lawyers named Acritas Stars

10 March 2020

Acritas has named over 200 DLA Piper lawyers as 2020 Acritas Stars. Now in its fourth year, Acritas Stars highlights the stand-out lawyers in private practice as nominated by clients around the world. More than 3,000 senior in-house counsel feed into the nomination process to give a comprehensive view of highly recommended lawyers across the globe.

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## Sustainability and ESG

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Businesses in the industrials sector face diverse and complex sustainability and ESG challenges, depending on where they are in their sustainability journey. While the sector has been quick to adapt to technological changes, it is now being tested by more sweeping changes in the transition to sustainability – affecting the business model, strategy and operations.

The focus of the manufacturing, automotive and chemicals industries has been on environmental issues, such as energy and waste management, reducing greenhouse gas emissions and improving efficiency of design and resource use throughout the product life cycle. Companies in aerospace and defense have been predominantly grappling with social and governance issues, such as demonstrating their commitment to human rights, anti-corruption, business integrity and transparency.

The following key sustainability themes cut across the industrials sector:

- **Towards a circular economy:** Businesses in industrials have been reassessing materials sourcing, energy use and waste management in line with circular economy principles. Some companies have gained revenues, market leverage and consumer support from making improvements to product design and life-cycle management which increase sustainable sourcing and material reuse while striving for a zero-waste supply chain. The automotive industry, for example, has responded to consumer demand for open business models and closed-loop value chains, with some car companies upcycling used materials to reduce total emissions.
- **Towards a low-carbon economy:** The industrials sector also has a leading role to play in driving the transition to a net-zero future. The overall environmental impact and carbon footprint of the sector remains significant, considering the high consumption of energy and resources and hazardous waste management involved in business operations. Some reductions in greenhouse gas emissions have been achieved through operational efficiencies, including energy efficiency, waste reduction and the increasing use of renewable energy sources. While some companies have remodeled their business strategy and brand on environmental sustainability principles, it can be more challenging for others depending on their products, operations and hurdles that may limit

immediate transition. Companies not focused on identifying transition opportunities risk regulatory action, consumer backlash, investor withdrawals and/or litigation – as potential for loss of value as well.

- **Improving product quality and safety:** For companies in the chemicals business, a customer-centric approach has been essential for focusing on public trust following concerns with product quality and safety, marketing practices and concerns of potential anti-competitive behavior. The manufacturing and automotive industries have also had to address rising consumer expectations on demonstrating product quality and safety, in addition to meeting regulatory compliance standards.
- **Improving employees' health and safety:** There are growing demands from employees for industrial companies to assure occupational health and safety, given the nature of the work and risk of critical safety incidents if safety processes and procedures are not thorough and followed. The most successful companies have proactively put in place internal procedures to ensure workplace health and safety beyond what is required by law, thereby minimizing potential for injury claims and reputational risks.
- **Developing internal procedures to prevent crises:** Companies in the defense industry are particularly exposed to human rights abuse allegations and other ethical issues. However, such controversies have decreased in recent years as several companies have established internal systems to prevent complicity in human rights violations, especially in relation to arms proliferation in conflict areas. The most successful of these include human rights due diligence processes which go beyond the minimum required by government licensing regimes.
- **Improving transparency and reporting:** Across the industrial sector, there is a shift towards mandatory sustainability and climate-related reporting and disclosure obligations, such as on carbon emissions and energy use. More broadly, transparency is an important issue for the aerospace and defense sector, considering the sensitive nature of the business and vulnerability to corruption risks. In this subsector, a small but growing proportion of companies have taken a proactive approach to increasing transparency and integrity measures and preventing corruption.

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To discuss the implications of these issues for your business, please contact our ESG leaders.